### WOMEN'S CENTRE OF CALGARY Financial Statements December 31, 2020

### Index to Financial Statements

### For the Year Ended December 31, 2020

	Page
INDEPENDENT AUDITOR'S REPORT	1 - 2
FINANCIAL STATEMENTS	
Statement of Financial Position	3
Statement of Operations	4
Statement of Changes in Net Assets	5
Statement of Cash Flows	6
Notes to Financial Statements	7 - 12



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### INDEPENDENT AUDITOR'S REPORT

To the Members of Women's Centre of Calgary:

### Opinion

We have audited the financial statements of Women's Centre of Calgary (the "Organization"), which comprise the statement of financial position as at December 31, 2020, and the statement of operations, changes in net assets and cash flow statement for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2020, and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.



Independent Auditor's Report to the Members of Women's Centre of Calgary (continued)

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

### Auditor's Responsibilities for the Audit of Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants

Calgary, Alberta February 22, 2021

### WOMEN'S CENTRE OF CALGARY Statement of Financial Position As at December 31, 2020

		2020	2019
Assets			
Current Cash and cash equivalents Restricted cash (Note 6) Short term investments (Note 4) Donations and interest receivable Goods and services tax recoverable Prepaid expenses	\$	727,174 65,236 1,867,722 33,736 3,445 21,293	\$ 687,671 109,954 760,926 17,943 18,675 31,221
		2,718,606	1,626,390
Property and equipment (Note 3)		128,071	168,078
Long term Investments (Note 4)	72	505,000	1,333,000
	\$	3,351,677	\$ 3,127,468
Liabilities and Net assets			
Current Accounts payable and accrued liabilities Deferred contributions related to operations (Note 6)	\$	77,024 226,391	\$ 41,161 382,787
		303,415	423,948
Deferred contributions related to property and equipment (Note 6)		106,041	137,278
	·	409,456	561,226
Net Assets Invested in property and equipment Restricted internally (Note 5)		22,030	30,800
Operating reserve Contingency fund		2,070,191 850,000	1,685,442 850,000
era e e		2,942,221	2,566,242
	\$	3,351,677	\$ 3,127,468

ONBEHALF OF THE BOARD

Director

Pessica Howa Director

## Statement of Operations

For the Year Ended December 31, 2020

	Operating Fund	FCSS Fund	рL	AB Law Foundation	2020			2019
Revenue								
City of Calgary Family & Community Support Service	· &	\$ 813,981	981 \$		\$ 81	813,981	↔	838,981
Grants	520,431	1		47,484	99	567,915		184,318
Donations	350,743				32	350,743		327,060
United Way of Calgary	196,954	1		1	19	196,954		215,532
Casino (Note 6)	2 B	46,	46,500		4	46,500		58,973
Interest income	46,111			•	4	46,111		49,436
Earned capital contributions (Note 6)	31,237	•		á∎e	'n	31,237		31,237
Other	7,350					7,350		ī
Fundraising	1	1		416		1		21,211
	4 452 826	181 038	787	17 181	30 6	2 060 791		1 776 748
	1,132,020	,000	-	101,1	4,00	0,10		1,767,1
Expenses								
Salaries, wages and benefits	514,161	619,135	135	47,484	1,18	1,180,780		1,148,187
Rent and maintenance	23,981	119,688	889	9 1	14	143,669		173,456
Basic needs fund	140,986		232	<b>1</b>	4	141,218		9,719
Professional fees	18,081	51,	51,434	1	9	69,515		63,358
Amortization	40,007				4	40,007		40,007
Office supplies	18,457	15,	15,924	( <b>1</b> )	ņ	34,381		30,558
Equipment and software	6,665	80	8,172		<del>-</del>	14,837		18,150
Volunteer appreciation	318	12,	12,771		_	12,771		9,417
Insurance	2,000	5,	5,639	E	_	10,639		10,097
Travel	280	· '9	6,742			7,022		10,653
Printing	1	9	6,255	1		6,255		5,690
Training	1,000	ò,	5,168			6,168		4,662
Utilities	146	,2	2,940	Ī		3,086		2,679
Advertising and promotion	133	2,	2,668	•		2,801		2,864
Interest and bank charges	7,794	<b>,</b>	1,782	3		9,576		2,249
Dues and memberships		<u>, , , , , , , , , , , , , , , , , , , </u>	1,766			1,766		3,138
Planning			165	•		165		961
Miscellaneous	156	1		1		156		1
Fundraising		ŗ						2,294
	776,847	860,481	481	47,484	1,68	1,684,812		1,538,139
						1	E	000
Excess of revenue over expenses	\$ 375,979	A	A		4	373,373	Ð	100,009

WOMEN'S CENTRE OF CALGARY
Statement of Changes in Net Assets
For the Year Ended December 31, 2020

	1	1 1					-	Internally Restricted	Restri	cted						
	prof	property and equipment	FCS	AB Law FCSS Fund Foundation	AE	AB Law oundation	Q 8	Operating Contingency Unrestricted Reserve Fund Operating	Cont	ntingency Fund	Unres	Unrestricted Operating	7	2020	20	2019
Balance, beginning of year	€9	30,800	€9	•	€9		\$	\$ 1,685,442 \$	€9	850,000	€		\$ 2,	\$ 2,566,242 \$ 2,377,633	2,3	377,633
Excess of revenue over expenses		•				•		•		ā	(4)	375,979		375,979	_	188,609
Interfund transfers (Note 9)		(8,770)		1				384,749			9	(375,979)				
Balance, end of year	↔	22,030	s	•	s		\$	\$ 2,070,191 \$ 850,000 \$	<del>⇔</del>	850,000	<b>↔</b>		\$ 2,	\$ 2,942,221 \$ 2,566,242	5 2,5	566,242

## WOMEN'S CENTRE OF CALGARY Statement of Cash Flows For the Year Ended December 31, 2020

	Oper	Operating Fund	FCS	FCSS Fund	AB Law Foundation	aw ation		2020		2019
Operating activities Excess of revenue over expenses	↔	375,979	<del>v</del>	ı	<del>69</del>	ï	↔	375,979	↔	188,609
items not affecting cash: Amortization of property and equipment Earned capital contributions	g.	40,007 (31,237)		1 1		1. 1		40,007 (31,237)		40,007 (31,237)
		384,749		•		1		384,749		197,379
Changes in non-cash working capital: Restricted Cash		44.718		1				44.718		(28,454)
Donations and interest receivable		(15,793)		1		1		(15,793)		(3,321)
Goods and services tax recoverable		15,230		ı		1		15,230		(8,198)
Prepaid expenses		9,928		r		ï		9,928		(1,583)
Accounts payable and accrued liabilities		35,863		ı		i		35,863		(203)
Deferred contributions related to operations		(156,396)				1		(156,396)		192,311
		(66,450)				1		(66,450)		150,246
Cash flows from operating activities		318,299						318,299		347,625
Investing activity Purchase of investments		(278,796)				î		(278,796)		(516,036)
Other cash flow item Interfund transfer		•								ı
Net change in cash and cash equivalents during the year		39,503				1		39,503		(168,411)
Cash and cash equivalents - beginning of year	6	687,671						687,671		856,082
Cash and cash equivalents - end of year	s,	727,174	₩		↔	,	\$	727,174	↔	687,671

### **Notes to Financial Statements**

Year Ended December 31, 2020

### 1. Purpose of the organization

The Women's Centre of Calgary (the "Organization") is incorporated under the Companies Act of Alberta. The Organization is committed to serving the needs of women in the community through the provision of education, support, information, resources, social interaction and crisis prevention. The Organization provides a centre for women to build community and to encourage the development and growth of women's skills and abilities. The Organization is a registered charitable organization and therefore exempt from the payment of income tax under section 149(f)(1) of the Income Tax Act of Canada.

### 2. Summary of significant accounting policies

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the CPA Canada Handbook, and in management's opinion, have been properly prepared within reasonable limits of materiality and within the framework of the significant accounting policies summarized below:

### a) Fund accounting

The Organization reports its activities in the following funds:

The Operating Fund is used to account for all the revenue and expenses related to program delivery, fundraising and general and administrative activities of the Organization.

The FCSS Fund is used to account for the grants received from The City of Calgary Family and Community Support Services (FCSS) and other assigned fundraising revenues and the use of those monies on direct costs and administration related to program areas funded by the City of Calgary.

The AB Law Foundation is used to account for the grant received from the Alberta Law Foundation and the related program expenses.

### b) Cash and cash equivalents

Cash and cash equivalents include cash on hand and undeposited funds.

Resticed cash is unused casino funds held in a separate bank account.

### c) Property and equipment

Property and equipment are recorded at cost. Amortization is provided using the cost of assets over their estimated useful lives. The amortization methods and rates are as follows:

Computer equipment straight-line 3 years

Leasehold improvements straight-line Remaining lease term

The Organization has set the capitalization threshold at \$1,500 for property and equipment purchases.

(continues)

### **Notes to Financial Statements**

### Year Ended December 31, 2020

### 2. Summary of significant accounting policies (continued)

### d) Revenue recognition

The Organization follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue of the appropriate fund in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue of the operating fund when received or receivable, if the amount to be received can be reasonably estimated and collection is reasonably assured. Amounts pledged as future donations are not recognized in the accounts.

Unrestricted contributions are recognized in the operating fund in the year received.

Interest revenue is recognized on an accrual basis in the period in which is it earned.

### e) Goods and Services Tax

Goods and services tax is recoverable at 50% as a rebate. The unrecoverable portion is recorded as an expense with the rebate treated as a receivable.

### f) Financial instruments

The Organization initially measures its financial assets and financial liabilities at fair value. It subsequently measures all of its financial assets and financial liabilities at amortized cost.

The financial assets measured at amortized cost include cash and cash equivalents, restricted cash, short term investments, donations, interest receivable, and long term investments. The financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

The financial instruments are tested for impairment at each reporting date.

### g) Contributed materials and services

Volunteers contributed significant time to assist the Organization in carrying out its activities. Because of the difficulty of determining their fair value, contributed services are not recognized in the financial statements.

Contributed materials that are used in operations are disclosed at their estimated fair value in Note 8, but are not recognized in the financial statements.

### h) Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and the reported amounts of revenues and expenses during the period. Actual results could differ from these estimates. Estimates and assumptions made in the preparation of these financial statements include the useful life of property and equipment, and the amount of restricted revenue to be recognized in the period.

### WOMEN'S CENTRE OF CALGARY Notes to Financial Statements Year Ended December 31, 2020

3.	Property and equipment		Cost		umulated ortization		2020 Net book value	1	2019 Net book value
	Computer equipment Leasehold improvements	\$	39,592 390,799	\$	39,592 262,728	\$	- 128,071	\$	- 168,078
		\$	430,391	\$	302,320	\$	128,071	\$	168,078
4.	Investments Short term investments					(in	2020	· · · · · · · · · · · · · · · · · · ·	2019
	Guaranteed investment certi rates ranging from 1.45% to 2 to 2.75%) per annum, with a rone year from year end.	2.309	% (2019: fro	m 1.0	00% than	\$	1,867,722	\$	760,926
	Long term investments Guaranteed investment certifit greater than one year from interest rates ranging from 2.00% to 2.20%) per annuary 2022 and June 2024.	the 1.10 ium,	e year end, 0% to 2.25%	bea 6 (2	aring 019: veen	\$	505,000	\$	1,333,000

### 5. Internally restricted funds

Internally restricted funds represent the balance of excess of revenue over expenses from operations, which includes funds raised from donations and current year fundraising events. These funds have been designated by the board of directors as restricted funds for specific purposes in subsequent periods as described below. Internally restricted funds cannot be spent without board approval.

The intention of the Operating Reserve is to accumulate current year fundraising dollars to support the following year operations. It is also intended as a source of internal funds for investments in long term capacity building.

The board of directors approved the set up of a Contingency fund to be equal to approximately six months operating costs in case there are unanticipated significant shortfalls in revenue. An amount of \$850,000 (2019: \$850,000) was approved to be kept in the contingency fund in the current year.

		2020	2019
Operating reserve	\$	2,070,191	\$ 1,685,442
Contingency fund	¥ <del></del>	850,000	850,000
Total	\$	2,920,191	\$ 2,535,442

### WOMEN'S CENTRE OF CALGARY Notes to Financial Statements Year Ended December 31, 2020

### 6. Deferred contributions

Deferred contributions related to operations are amounts received in the current period for future period operations.

	 Beginning		Additions	U	tilizations		Ending
Related to operations							
Casino	\$ 109,954	\$	1,782	\$	46,500	\$	65,236
Girl Power	87,413	(5)	-	8	3,572	7.0	83,841
Women and Gender Equality							
Canada	52,756		81,532		127,696		6,592
The Calgary Foundation	38,613		-		18,823		19,790
Alberta Culture, Multiculturalism,							
and Status of Women	37,617		-		37,617		
Basic Needs	25,161		-		25,161		-
Alberta Environment and Parks	21,273		=		21,273		-
Calgary Arts and Authority	10,000		=		10,000		-
City of Calgary Family and							
Community Support Services			813,981		813,981		-
Alberta Law Foundation	_		47,484		47,484		_
City of Calgary - Mill Rate	-		80,400		80,400		_
United Way - COVID 19	-		109,075		99,696		9,379
Calgary Foundation - COVID 19	-		48,000		36,447		11,553
Canadian Womens Foundation	-		30,000		- COSO 		30,000
United Way - Operating	 -		196,954		196,954		-
Total	\$ 382,787	\$	1,409,208	\$	1,565,604	\$	226,391

	B	Beginning	Additions	Uti	lizations	 Ending
Related to property and equipment Grants and donations for						
leasehold improvements	\$	137,278	\$ -	\$	31,237	\$ 106,041

### WOMEN'S CENTRE OF CALGARY Notes to Financial Statements Year Ended December 31, 2020

### 7. Endowment fund

The Calgary Foundation ("the Foundation") holds an endowment fund for the benefit of the Organization. Endowment gifts may be donated to the Organization directly, or to the Foundation for the benefit of the Organization. The Foundation protects the capital and annually distributes the net investment income to the Organization in the form of a grant. Endowment gifts made directly to the Organization are gifted to the Foundation, and the Organization surrenders ownership of such gifts to the Foundation, therefore the endowment assets held by the Foundation for the benefit of the Organization are not reported as assets or fund balances in these financial statements. At December 31, 2020, the Foundation held \$25,084 in the endowment fund (2019: \$24,110).

2020

2019

\$

Held by The Calgary Foundation

\$ 25,084

24,110

### 8. Contributed materials

The Organization received donations related to the following gifts-in-kind: groceries, hygiene products, gifts, toys, and tickets. Total receipted gifts in kind revenue and expenses for 2020 are \$32,326 (2019: \$46,074).

### 9. Inter-fund transfer

During the year,the Organization transferred \$Nil (2019: \$197,379) from the Operating Fund to provide for expenses in the FCSS Fund. \$Nil (2019: \$13,356) in the program supported by the Alberta Law Foundation was covered by the Operating Fund. There were no transfers made to the Contingency Fund during the year (2019: \$Nil)

### 10. Financial instruments

The Organization is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Organization's risk exposure and concentration as of the year end date.

- (a) Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the Organization has fixed interest rates on investments.
- (b) Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Organization is exposed to this risk mainly in respect of its accounts payable and accrued liabilities, deferred contributions and commitments.
- (c) Credit risk arises from the potential that a counter party will fail to perform its obligations. The Organization's financial assets that are exposed to credit risk consist primarily of accounts receivable. The Organization is not subject to significant concentration of credit risk with respect to its funders, and sponsors.

### Notes to Financial Statements

### Year Ended December 31, 2020

### 11. Additional information to comply with the disclosure requirement of the Charitable Fund-Raising Act of Alberta and regulations

As required under Section 7(2) of the Regulations of the Charitable Fund-raising Act of Alberta, staff expenses in the amount of \$35,000 (2019: \$35,000) were incurred in the year for the purposes of soliciting cash and in-kind donations.

Gross cash contributions received were \$350,743 (2019: \$327,060).

### 12. Commitments

The Organization has an operating lease for office space, which requires monthly rent payments of \$9,000 until May 2023. The estimated minimum annual rental payments, excluding operating costs, for the next four years under the lease agreement are as follows:

2021	\$ 108,000
2022	108,000
2023	 45,000
	\$ 261,000

### 13. COVID-19 pandemic

On March 11, 2020, the World Health Organization ("WHO") categorized the COVID-19 outbreak as a pandemic resulting in significant public health measures and restrictions put in place. The Organization adjusted its operations to comply with public health regulations and ensure safety of staff and community members. This resulted in a reduced number of women being able to access inperson support. The Organization began offering support via phone, established online workshop opportunities, and developed a grocery gift card program. Additionally, the Organization received government assistance funding related to the Temporary Wage Subsidy (TWS) program in the amount of \$20,559 (2019: \$Nil) as a result of the COVID-19 pandemic. The Organization also received funding from other organizations including United Way and the Calgary Foundation, as discussed in Note 6.

The ongoing impact of the pandemic presents uncertainties over future cash flows and may have a significant impact on future operations. Given the constant evolution of the COVID-19 pandmic and the global responses to curb its spread, the Organization is not able to fully estimate the effects of the pandemic on its results of financial condition at this time.