

2022 Annual Report



AARCS
ALBERTA ANIMAL
RESCUE CREW SOCIETY

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Get to Know AARCS

The **Alberta Animal Rescue Crew Society (AARCS)** is a grassroots animal welfare organization with a foundation of compassion and kindness, embodied by its hard-working staff, volunteers, foster homes and supporters. Our goal is to help homeless animals in communities across Alberta and provide community support programs to address the root causes of animal overpopulation and homelessness. Our vision is that together we can enact societal change so that someday we may all witness a *Compassionate World for All Animals*.

Message from **Executive Director**

This year I spent some time reflecting on what it takes to be successful in our mission in this ever-changing world. It was very clear to me, it is the people. The dedication, selflessness, and tireless efforts of not hundreds, but thousands of people, have made a significant impact on the lives of the animals and people we serve. The willingness to go above and beyond, whether it's volunteering time, opening their home to a homeless pet, lending expertise, or supporting our fundraising initiatives, it has all truly made a difference in the lives of animals.

One of our proudest achievements this past year has been the successful adoption of 3,420 animals into loving and forever homes. Through personalized match-making, the onsite adoption centre in Edmonton, our partner pet stores and the dedication of our foster homes we have been able to ensure that each animal finds their perfect family. These heartwarming success stories fill us with immense joy and remind us of the impact we can have when we work together.

In addition to adoptions, we have focused on strengthening our programs and services to provide support to pets and people helping an additional 1,500 animals through Community Outreach. Our veterinary team completed 1,929 surgeries helping to control the pet population and reduce the number of stray animals in our community. We assisted 818 families with pets through our Pet Food Bank and assisted another 50 families through our pilot Compassionate Care Program.

None of these achievements would have been possible without the tremendous support of our community. We are deeply grateful for the generosity of our donors, whose contributions have allowed us to provide these life-saving services.



Looking ahead, we remain committed to our vision of a community where every animal is treated with kindness. We will continue to enhance our programs, expand our outreach efforts, and advocate for animal welfare. We are excited about the opportunities that lie ahead and are confident that, with your continued support, we can make an even greater impact on the lives of animals in need.

As we embark on this journey, I extend my heartfelt gratitude to our entire team, our volunteers, our donors, and our community for their unwavering dedication and commitment. Your compassion and generosity inspire us to do more, and together, we are making a difference.

Thank you once again for being an integral part of our mission and for joining us in creating a brighter future for the animals we serve. We invite you to read our annual report, which provides a detailed account of our achievements, programs, and financials for the past year.

With sincere appreciation,

Sincerely,

Deanna Thompson
Executive Director

Board of Directors

Lisa Makinson, President
Brian Churchman, Vice President
Alison Steeves, Treasurer
Randy Vanee, Secretary

Brieanna Bridgeman, Director at Large
Vanessa Salopek, Director at Large
Marita Zouravlioff, Director at Large
Karin King, Director at Large



President's Letter + Director List

At AARCS, we can define success by how many lives, both animal and human, that we've touched and hopefully made better and once again I'm happy to report that AARCS has had a successful year. While it would be amazing to have a world where our services weren't required, we recognize the need in our communities remains and AARCS will be there to meet that need.

In our 2021 annual report I noted our progress on the current five-year strategic plan and in true AARCS fashion, the team has executed flawlessly. To that end, the Board and the leadership of AARCS spent a significant amount of time earlier this year to build a new strategic plan that will see us through the next 5-7 years. Rest assured, AARCS will remain a fixture in Alberta for years to come. AARCS believes in a continuous improvement mindset and maintains a focus on optimizing our programs, processes and space to deliver high quality services and accommodate as many animals as possible. This theme factors greatly into our plans for the coming years and I look forward to sharing more with you in the future.

As always, I can't stress enough how important your continued support is to AARCS. Through your generosity of time and resources, AARCS is able to deliver on our mission and for this, the Board and I are truly grateful.

Sincerely,

Lisa Makinson

Lisa Makinson
President



Our Mission



Changing Lives Through Kindness

Our Values + Culture

(COMPASSION) is at the core of all our interactions, with animals and with people. We seek to be open-minded, inclusive, and non-judgmental, respecting others in all we do. Compassion forms the foundation of our commitment to public service, meaningful work, and our responsibility to help make our communities better places for all to live.

(COLLABORATION) We believe that our communities are best served by organizations that work together to make a difference. We believe in cooperation and helping others to achieve a world of kindness for animals and people. We build relationships and networks that help communities address animal welfare.

(INTEGRITY) We are committed to ethical practices, fiscal responsibility, and transparency and strong stewardship of our resources to build trust in our organization and our people. We strive for honesty in all our work and are dedicated to the best possible outcomes.



Our Vision

A Compassionate World For All Animals

(LEARNING + EDUCATION) We learn from every situation and the people and organizations with which we interact to ensure a continuous improvement mindset. We contribute to knowledge-building in the animal welfare sector. Together we can meet the needs of animals, individuals, and communities.

(INTEGRITY) We are committed to leadership and professionalism within the animal welfare industry. We do this through a supportive and positive culture, accountability, adaptability, and innovation in the way we do things. We work to inspire others.

(SERVING PEOPLE) We know that by serving the needs of animals, we serve people—pet guardians, fosters, adopters, our staff and the community.



Our Team

2022 imparted a valuable lesson: *our people are everything.* The AARCS team stands out with its remarkable make-up of diverse individuals, families and businesses, all with a passion for helping animals. Our numerous volunteers, foster parents, dedicated staff, and an extensive network of supporters showed their unwavering commitment which has been instrumental in providing aid to countless animals and people within our community.

Taking care of our people is our top priority so they can take care of the animals. Working in animal welfare is not easy, but the staff are committed to making a difference in the lives of animals. To support them, we hosted a Compassion Fatigue Seminar and have started a series of workshops around financial management and health and wellness. We have monthly wellness newsletters from our benefits providers and the Joint Health and Safety Committee established this year has been hard at work ensuring a safe work environment for all.

A number of staff attended trauma-informed and culturally safe training with Vancouver Humane Society, we held a team building day at The Alice Sanctuary and the leadership team attended the Humane Canada Summit for Animals Conference held in Banff where AARCS sponsored a puppy cuddle for all attendees!

Like so many others in our field, working with animals was a long-time calling of mine. Starting out as a volunteer and foster home in 2010, I could really see the impact that our small but mighty team at AARCS was having on the community at large. I knew immediately that I needed to make this my life's work. I was afforded the opportunity to join the team as the second staff member in 2012 to manage and oversee our volunteer program. Over the years, I have been so proud to see our programs thrive and flourish at such an exponential rate. What was once a team of 150 volunteers and fosters, has grown to well over 3000 fellow animal lovers province wide. It is such a unique experience being able to look back on the early days and truly see how far we have come as an organization. I have the immense privilege of spending my day immersed in AARCS programs and working with our people, who truly believe in our mission of Changing Lives Through Kindness.

— Rachel Cote
Stakeholder Relations
Manager





60,000+
 10,000+
 3,200+
 800+
 347
 381

volunteer
hours

kilometers
driven

dog, cat + critter
adoptions

recipients of
pet food bank

trap-neuter-
return (TNR)

spay neuter
assistance pets



2022
Top 100
 Rated Charities
 Charity Intelligence's
 Highest Rated Charities



Named Top 100 Charities
 by Charity Intelligence

2022 at a Glance

Back to On-site Events

- 🐾 Jail n Bail returns
with addition of the Block Party
- 🐾 Mutts Meows & Martinis Gala

5,000+

Animals Lives
 Changed

Volunteer Operations

2022 Programs



AARCS' volunteer program continues to be one of the best in the province with over 2,500 active volunteers logging over 60,000 hours! An important part of an effective volunteer program includes being inclusive, providing learning opportunities, supporting passion and the ability to make a difference. We were excited to establish two exciting work experience partnerships with Katimavik and Breaking Barriers to facilitate job placements for youth aged 18-25. We also organized 19 workshops for volunteers and foster homes, covering various topics such as dog training/behavior, medical care and whelping seminars.

We completed 691 new caregiver volunteer training sessions between both Safe Haven in Calgary and North Haven in Edmonton.

AARCS' volunteers complete a number of different duties across the organization including animal care, adoption screening, administration, transportation, general duties at the shelter including donation sorting, laundry and behaviour support and of course, fostering.

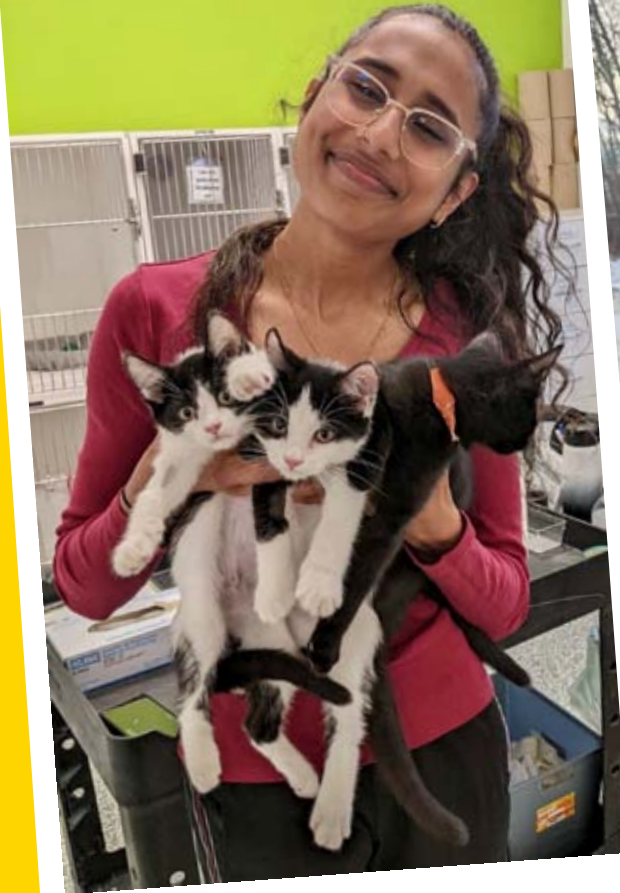
Foster homes are the cornerstone which allows us to be able to help so many animals each year. Many of the animals we help are stray, many may never have lived in a home prior. Our foster homes provide a home environment where the animals can learn the ropes of being a beloved family pet. It also provides us with more information about the pet's personality and needs so that we can find the perfect match with an adoptive family. We could not do this important work without the support of our amazing foster parents.



Amanda has been volunteering at AARCS since 2020 and has helped in many different areas of the organization. She is often available on short notice when a transport is needed and she has been incredible in assisting with the dogs in the shelter. The staff in Calgary can always count on Amanda if something is needed!

“Volunteering with AARCS has been incredibly rewarding, enlightening, and challenging; but most of all fulfilling. I am fortunate to receive such incredible trade offs with the animals, staff, and volunteers within AARCS. Some days the dogs might need some extra cheerleading to be brave, some days I need some snuggles and comfort from the dogs, and some days we all just need to laugh.

Acts of service have always been a backbone of how I go through life and it’s rewarding to contribute to society by giving those acts of service to the animals and the organization in whatever capacity that might be, on any given day.” — **Amanda M.**



HIGHLIGHT STATS	2020*	2021**	2022
Total No. of Volunteers	2,793	3,301	3,164
Active Volunteers	1,235*	1,861*	2,564
Total Volunteer Hours	41,079	51,507	61,131
KM Travelled	68,618	145,320	104,716
Corporate Workbees	7	1	20
No. of Cat Foster Homes	413	426	468
No. of Dog Foster Homes	783	879	966

*COVID-19 year when volunteer hours were reduced and staff were reassigned to animal care duties during the peak waves of the pandemic to reduce the number of people in the building.
 **Continue to recover slowly from COVID-19 with continued restrictions through 2021.

1,455 dogs cared for

Dog Program

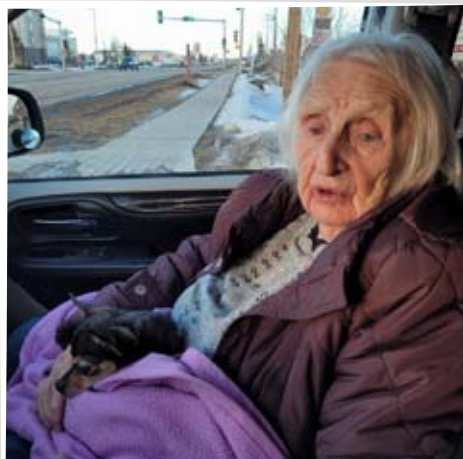
In 2022, the Dog Program team worked hard at finding suitable homes for more than 1,100 dogs. The team faced an increase in the number of dogs with challenging behaviours, but with the support of our remarkable behaviour staff and volunteers, as well as our enhanced shelter enrichment program, this dedicated team's effort in rehabilitating these deserving canines paid off.

Adoptions slowed down throughout the year and we neared the end of the COVID-19 pandemic - something experienced in shelters and rescues across the country. We organized various adoption events throughout the year to actively promote adoptions and in order to facilitate the adoption of adult dogs, we reintroduced the initiative called Wags to Wishes, offering a special adoption fee resulting in numerous deserving dogs finding their loving, forever home. At various times throughout the year, we reached capacity in both the shelter and foster care programs and had to halt intake as the team worked to care for and find homes for hundreds of dogs in care. We also had to halt intake during a month-long outbreak of distemper, which saw over 80 dogs requiring quarantine to stop the spread of the deadly virus. In response to the distemper outbreak and the need for extended closure, we made an important investment in an isolation trailer. This trailer is now situated at the rear of Safe Haven and provides a separate space for housing contagious dogs or cats. As a result, we no longer have to halt intake within the main building. We strongly believe that these animals deserve every opportunity to thrive, and the introduction of the isolation unit has proven to be incredibly valuable.



HIGHLIGHT STATS	2020	2021	2022	2023 Estimate
Animals in Care <small>at the beginning of the year</small>	148	218	212	199
Total Intake	1,493	1,629	1,455	1,440
Adoptions	1,114	1,272	1,130	1,140
Transferred	45	55	45	—
Returned to Owner <small>Incl. emergency boarding/disaster response</small>	9	11	7	—
SNAP Dogs <small>Spay Neuter Assistance Program</small>	189	236	199	180
Died/Humanely Euthanized*	66	59	69	—
Animals in Care <small>at the end of the year</small>	218	212	218	—

*AARCS remains committed to transparency and helping all animals. We do not euthanize for space or time in care. This number represents all deaths in care, including ending suffering through humane euthanasia, deceased on arrival, stillborns, and in extreme cases behaviour euthanasia.



Sweet little Birdie came to us in February 2022 and was one of 452 animals in care at that time. Her previous owner reached out to our volunteer, Anna, who has been working in the community for many years. Although she loved her dearly, she felt that she was no longer in a position to offer Birdie the care she needed; especially in her golden years. Anna and her mum Violet (our eldest volunteer) headed out to pick this sweet little girl up so she could make her way to AARCS and get the medical care she needs moving forward. We suspect she is at least 14 years old, but you'd never know it! She is full of spunk!



Birdie is completely blind due to cataracts and had a severe case of dental disease, but that's something we could address at AARCS Veterinary Hospital. So with a little TLC this little lady was fixed up and placed for adoption where she was quickly scooped up for her retirement years. There is no age limit at AARCS – as long as there is quality of life, every animal will get the love and care they need to live out their best life.

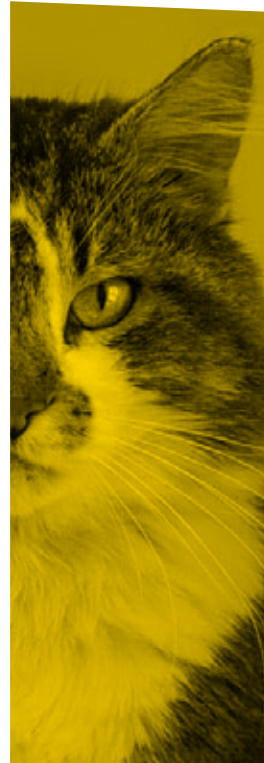


Cat Program

2,812 cats cared for



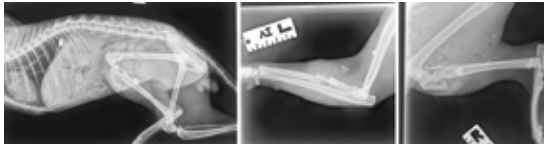
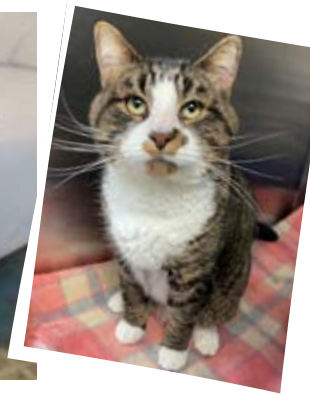
The Cat Program had another busy year helping thousands of cats find new loving homes and prioritized the vital task of reducing cat overpopulation through our **Trap-Neuter-Return (TNR)** and **Spay-Neuter-Assistance-Program (SNAP)**. The results were 2,154 adoptions and 529 additional spay and neuter surgeries. The cat program operated at full capacity throughout the year as a result of the slowdown in adoptions and an increase in requests for re-homing. To encourage adoptions, we reduced adoption fees and organized multiple special adoption events. Due to the extraordinary effort of the on-site adoption centre at our North Haven location in Edmonton we saw 430 cat adoptions, 519 adoptions completed by our pet store partners and of course, our amazing network of foster homes cared for thousands of cats and kittens throughout the year.



HIGHLIGHT STATS	2020	2021	2022	2023 Estimate
Animals in Care <small>at the beginning of the year</small>	222	229	309	321
Total Intake	2,307	2,896	2,812	2,280
Adoptions	1,706	2,263	2,154	2,210
Transferred	2	68	15	—
Returned to Owner <small>Incl. emergency boarding/disaster response</small>	35	23	8	—
TNR Cats <small>Trap-Neuter-Return</small>	324	231	347	300
SNAP Cats <small>Spay Neuter Assistance Program</small>	149	140	182	180
Died/Humanely Euthanized*	90	90	92	—
Animals in Care <small>at the end of the year</small>	229	309	321	—

*AARCS remains committed to transparency and helping all animals. We do not euthanize for space or time. This number represents all deaths in care, including ending suffering through humane euthanasia, deceased on arrival, still borns.

2022 Programs



The Story of Deeter

We received a desperate call on our emergency line one day in May about a cat who was in desperate need of help. Deeter, as we later named him, was rushed off to the nearest veterinary hospital. We soon found out that he had been shot three times causing fractures in two of his legs. The extensive injuries required surgical intervention, but this sweet boy gave all indications that he was willing to see it through.

With injuries as extensive as this, his recovery would be an uphill climb with daily medications, post-op complications and infections and a surprise ear polyp! If anyone deserved a lucky-break, it was for sure Deeter! After months of extensive treatment and multiple surgeries, he made a remarkable recovery and was eventually ready for adoption. His amazing foster mom had seen him through multiple surgeries, medical treatments and care and he had become quite the star on our social channels. Thanks to our amazing supporters, Deeter made a full recovery and was adopted into a loving adoptive home.

Foster homes are one of our most valuable resources and we were excited to partner with Shalem Society for Senior Citizens Care in 2022, showcasing the valuable impact that pet companionship has on both cats and seniors. "At Shalem, we really try to establish programs that we know will enhance the well-being of seniors, and that's not only social programs but spiritual and emotional programs as well, and pets are such a big part of that," says Executive Director Dorothy de Vuyst said to Global News. Shalem Society redesigned a suite to become a foster room and residence and staff cared for adoptable cats.



147 critters cared for

Critter Program



In 2022, the Critter Program saw another year of growth, finding loving homes for 136 small animals, 37 more than in 2021. While the majority of adoptions were rabbits, the critter program strives to help all small pocket pets. This year we helped numerous hedgehogs and guinea pigs, many of whom were part of an animal welfare seizure in Edmonton.

Regrettably, the first case of RHD (rabbit hemorrhagic disease) was reported in Calgary in May. By September, the disease had spread rapidly, proving highly contagious and fatal, resulting in the decimation of the majority of feral domestic rabbit colonies in Alberta. At AARCS, we have been diligently vaccinating all of our rabbits against this lethal virus and will continue to do so in order to protect our critters.



Our dedicated team made it their priority to provide the best possible care and a nurturing environment for our small creatures, introducing new enrichment activities to enhance the lives of our shelter residents.

2022 Programs

HIGHLIGHT STATS

	2020	2021	2022	2023 Estimate
Animals in Care <small>at the beginning of the year</small>	5	7	42	40
Total Intake	47	172	147	156
Adoptions	39	99	136	156
Transferred	4	20	10	—
Returned to Owner	0	0	0	—
Died/Humanely Euthanized*	2	18	3	—
Animals in Care <small>at the end of the year</small>	7	42	40	—

*AARCS remains committed to transparency and helping all animals. We do not euthanize for space or time in care. This number represents all deaths in care, including ending suffering through humane euthanasia, deceased on arrival, stillborns, etc.

Seizure of Guinea Pigs + Hedgehogs

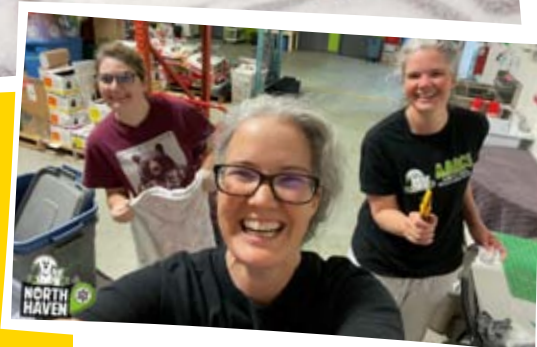
In June 2022, the Edmonton Animal Care and Control Centre reached out to us for assistance regarding a hoarding case involving guinea pigs and hedgehogs. The guinea pigs were found residing in kiddie pools within an apartment, which presented several challenges. The cramped living conditions led to frequent fights among the guinea pigs, resulting in injuries. Moreover, they suffered from malnutrition, evident through their poor haircoats and overall physical health due to improper diet and unsuitable housing.

Regrettably, almost all of the female guinea pigs were pregnant. AARCS stepped in and took responsibility for 22 guinea pigs and 15 hedgehogs. Comparatively, the hedgehogs were in better shape, likely because they were younger. Two of the hedgehogs arrived in our care accompanied by their 2-3 week-old hoglets, necessitating separate accommodations and specialized care for the next four weeks until the hoglets could be weaned from their mothers.

Our amazing veterinary team stepped up and attended to their medical needs, and our dedicated critter team ensured spacious and suitable housing, nourishment and enrichment. Eventually, through these efforts, each one of them found loving homes.



Edmonton Operations



North Haven has proven to be an invaluable resource for the organization, offering on-site adoption services for cats and critters, as well as functioning as an emergency shelter for new intakes from Northern Alberta. It has become an essential part of the landscape, serving as a community hub including a pet food bank for those facing hardship and a welcoming space for individuals to volunteer their time engaging in activities to help animals.

In 2022, we welcomed over 1,200 animals through our doors — some just for a short-term stopover on their way to Safe Haven in Calgary and others for a temporary home until their adoptive family would find them.

To better serve our community, we extended our open hours to accommodate more walk-in traffic. One of the highlights of the year was our collaboration with the Edmonton Humane Society setting up their PALS mobile unit in our parking lot for a two-week period. This initiative provided spay and neuter surgeries for pet owners in our neighbourhood. We look forward to continuing to expand our reach in Edmonton and the surrounding areas.

HIGHLIGHT STATS	2020*	2021	2022	2023 Estimate
Cats Adopted from North Haven	N/A	414	430	600
Critters Adopted from North Haven	N/A	19	16	20
Cats Through Shelter	15	593	827	—
Dogs Through Shelter	19	678	600	—
No. of Volunteer Caregivers	13	235	432	—

**We did not officially open our doors until January 2021, but we did have a few animals come through the shelter at the end of December 2020.*

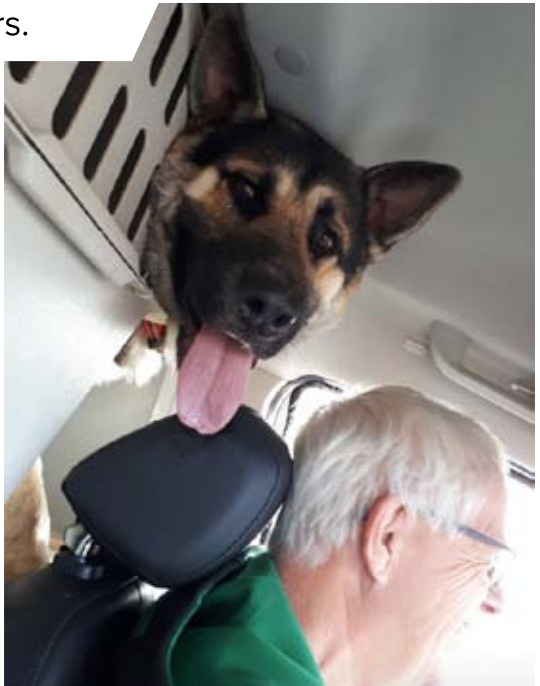


North Haven Grand Opening

Two years after opening our doors, we were thrilled to finally hold our North Haven Grand Opening in June 2022. The event attracted a significant turnout, with the presence of local celebrities, politicians, board members, and our team from Calgary, who joined us in celebrating this milestone. The day was filled with activities, including food trucks, cat adoptions, sponsorship opportunities, information booths, vendors and was accompanied by lively music and games. We finally had the chance to celebrate this extraordinary achievement, surrounded by our community, volunteers, and supporters.



It was a day we won't soon forget!



Community Outreach

AARCS has always prioritized community outreach and strives to foster a society where pets are considered part of the family. Currently, animal welfare organizations are growing increasingly concerned about their capacity to accommodate incoming animals post-COVID, as well as the rising number of good families being forced to surrender their pets due to unfortunate circumstances. This heart-breaking situation has resulted in overwhelmed shelters, overworked staff and devastated families. However, we have identified an opportunity to address the challenges faced by pet owners and alleviate the burden on an already strained system.

To tackle these issues, we introduced the Compassionate Care Pilot Project at the end of 2022. The primary goal of this program is to enable animals to remain in their loving homes, rather than being surrendered. We achieve this by providing various forms of support, including emergency medical care, supplies, behavior assistance, and more. These services complement our existing initiatives such as the pet food bank, TNR (Trap-Neuter-Return) program and Spay/Neuter Assistance Program. In 2022 alone, we successfully assisted 50 pets through this pilot project.

In addition, 2022 saw the introduction of the Pet Food Bank program in Edmonton and we witnessed a rapid uptake in the program as we helped 360 families from the surrounding area. In Calgary, we extended food assistance to 458 families for a total of over 1,000 pets in over 800 households!

As part of our ongoing efforts, we continue to combat cat overpopulation through our TNR (Trap-Neuter-Return) program completing 347 surgeries and our SNAP Program where 182 surgeries were completed



HIGHLIGHT STATS

	2020	2021	2022	2023 Estimate
SNAP Dogs <small>Spay Neuter Assistance Program</small>	189	236	199	180
SNAP Cats <small>Spay Neuter Assistance Program</small>	149	140	182	180
TNR Cats <small>Trap-Neuter-Return</small>	352	235	347	300
Food Assistance Program	242	299	818	800
Compassionate Care <small>Pilot Project</small>	0	0	50	50
Animal Disaster Response	0	0	0	—





"The AARCS SNAP program is my favorite! I love helping animals but thoroughly enjoy when I can participate in not only helping them but the people who love them dearly.

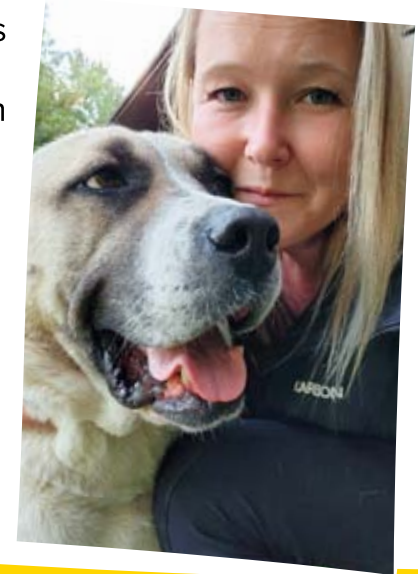
I've been very fortunate to meet so many kind, caring, and compassionate people through my outreach work with the SNAP program. It brings me so much joy to bring pets home once they have been spayed/neutered, vaccinated and tattooed for long-term identification! I've met many people with whom I continue to have relationships and consider much like family. They not only appreciate the help but do so much to help animals in need in their own communities.

I recently met the kindest gentleman who was seeking help with two pregnant females and some puppies who found safety, comfort and a consistent meal at his residence. **Though he has his own to care for, he shared with me,**

I cannot let them suffer or starve so I feed them & they end up moving in. Though I love them all, I sadly cannot afford to feed all these animals and want them to have the home they deserve.

He recognizes the importance of spay/neuter for many reasons, including curbing pet overpopulation, roaming and the risk of packing and dog fights which can escalate quickly and end very poorly. Although he had already fixed his first female dog prior to meeting me, AARCS was able to assist him with spay/neuter/vetting for his other animals which has created an important connection within the community to help other animals in need. He not only enjoys the companionship of his dogs, but you can truly see the bond they have formed. They also serve as his protectors by ensuring he's alerted and safe from strangers or "threats" coming onto his property.

Not only do I get to see the positive impact of this program, I am fortunate to bring my niece Raya along with me on some of my outreach runs. This important program has taught her empathy and compassion towards both animals and people." — **Chelsea Ann Mackenzie, AARCS Volunteer**



Veterinary Hospital



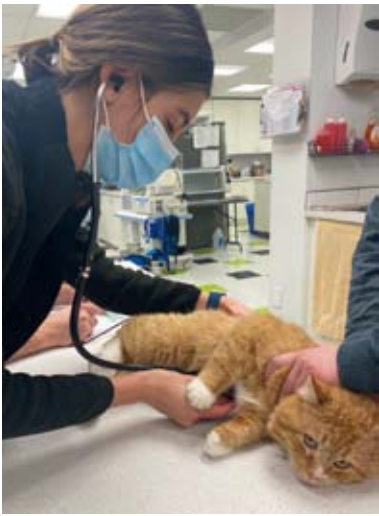
It was another busy year in the animal hospital with staff completing over 14,000 health and wellness exams, administering over 13,000 vaccines and performing more than 3,300 surgeries.

Maintaining our commitment to education, our hospital served as a teaching facility, welcoming 4th year students from the University of Calgary for rotations. This hands-on experience allowed these students to gain valuable practical knowledge. Additionally, we supported UCVM's Parasitology Department by supplying them with various fecal samples for diagnostic testing. These samples were instrumental in testing the department's new diagnostic machines. Furthermore, we contributed to the department's educational efforts by providing them with diverse photos showcasing different intestinal parasites observed in our animals. These visuals will be used during lectures with students. As part of our educational endeavors, we organized two ultrasound labs in May and June, in collaboration with Heska Canada. These labs catered to veterinarians, offering both basic and intermediate scan training. Each session attracted 20 participants.

For the first time since COVID-19 we hosted a canine blood draw with Canadian Animal Blood Bank. We had seven adoptable dogs and four staff dogs that were able to donate. We learned that some of our dogs were type negative, which means they are universal donors. This is great information to pass along to adopters knowing that their dog can give blood and save more dogs by doing so. Our goal is to host one blood drive per year.



HIGHLIGHT STATS	2020	2021	2022
Exams	11,207	14,475	14,337
Vaccines	10,295	13,764	13,303
Spay/Neuter	2,603	2,737	2,451
Dentals	288	358	371
Other Surgeries	491	623	500



Veterinary Students Education + Hours

EDUCATION STATS	2020	2021	2022
Practicum/Rotations	39 Students	21 Students	22 Students
DVM <small>Doctor of Veterinary Medicine</small>	1,138 hrs	800* hrs	640 hrs
RVT/VTA <small>Registered Vet Tech Vet Tech Assistant</small>	1,898 hrs	500* hrs	1,064 hrs

*In 2020 we hosted Olds College Dual Credit program which has not restarted since COVID-19.
2021 numbers are estimates

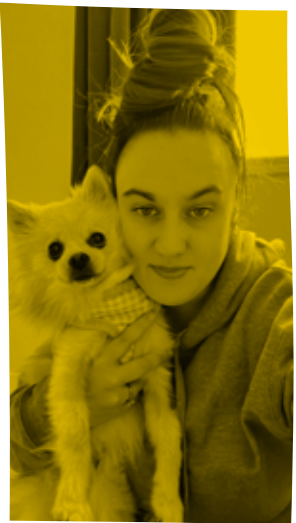
Medical Highlight



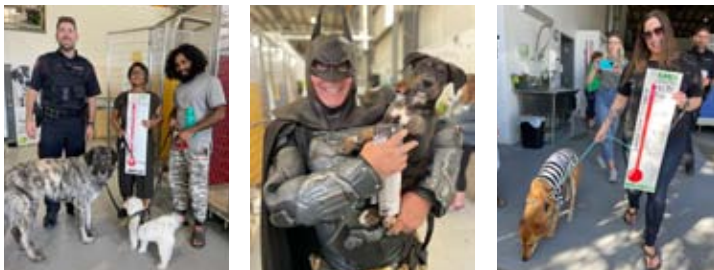
In the summer of 2022, Brucie entered the care of AARCS. He was merely a year old back then, still in the process of discovering the world around him. Our partner veterinary clinic contacted us regarding Brucie, as he had arrived with two fractured legs. The cause of the injury remained a mystery, but it was evident that something profoundly traumatic had occurred to this gentle soul. Further medical examination confirmed fractures in both of his forelimbs, specifically the radius and ulna bones.

To assist Brucie in his recovery, he underwent surgery performed by an orthopedic surgeon at a specialized veterinary hospital. The surgical procedure involved repairing both legs using plates and screws to mend the fractures. Following the operation, Brucie embarked on a lengthy recovery journey, starting with eight weeks of strict crate rest (a challenging feat for a young and energetic dog!). This was followed by an additional six weeks of physiotherapy. After enduring four arduous months under medical supervision, Brucie's bones eventually healed, and he fully regained functionality in his limbs. He can now run, jump, play and live a full life, just as he deserves!

<< Brucie is pictured here with his foster mom and AARCS Medical Manager, Amy Corpe.



Social Engagement + Fundraising



We were excited to be back onsite at events and festivals in 2022 getting back into the community and spreading word about the important work we do. **We also hosted our annual Jail 'n Bail and Block Party which was successful in generating over \$67,000 for the animals.** The VIPS involved did an excellent job with their fundraising efforts, and the block party, complete with vendors, food trucks, games, and more, attracted a large crowd of attendees. Thanks to CIR Realty for sponsoring this fun event which we have been hosting now for seven years.



We were elated to also host our Mutts, Meows and Martini Gala, presented by Right Ride Canada after a three year hiatus. This event served both as a fundraiser and an end-of-year celebration, and it had the highest attendance ever, raising over \$35,000, including contributions from the WestJet Gift of Flight raffle.



Alongside the **Calgary Marathon Charity Challenge**, Run Calgary once again hosted the **Dash Of Doom**, a delightful and family-friendly event in support of AARCS. Participants had the option to run either a 5KM or 10KM route, adorned in Halloween costumes, at South Glenmore Park. With more than 735 individuals registering to fundraise for the event, we collectively raised over \$7,200.



AARCS joined forces with Calgary Transit to host an event called the "Puppy Bus," where commuters were treated to heartwarming puppy cuddles during their morning commute. The initiative garnered extensive media coverage, generating significant attention both before, during and after the event.

The response from transit riders was overwhelmingly positive.



Community Connection

We were contacted by a teacher overseeing a class of students with disabilities who expressed their enthusiasm for a letter project with AARCS. Embracing the chance to contribute and actively engage with our community, we gladly accepted the opportunity, finding it truly heartwarming. We received one letter from our classroom in exchange for one letter from AARCS to the class. The letter answered students' questions and provided insight into a day at AARCS. This project encourages the students to connect with their community in meaningful and authentic ways and allows them to learn about caring for animals.



HIGHLIGHT STATS	2020*	2021*	2022
Community Events	1	3	7
Puppy Cuddles	4	0	8
AARCS Signature Events	0	0	2
Third Party Events	42	40	61
Facebook Followers	98,143	104,434	106,594
Twitter Followers	6,325	6,394	6,528
Instagram Followers	48,404	55,525	58,192
TikTok Followers	—	550	3,811
Email Subscribers	22,079	27,622	34,797
Website Users <small>average per month</small>	84,600	72,212	62,870

*COVID-19 years when in person events not being held



Acknowledgements

We want to acknowledge some of the organizations and foundations that have contributed to the success of this important work. We express our sincere appreciation for your support and commitment to your mission.

Special Grants + Recognition

- 🐾 PetSmart Charities of Canada
- 🐾 Petco Love & BOB by Skechers
- 🐾 Four Feet Companion Foundation
- 🐾 Sherling Animal Welfare Fund at Calgary Foundation
- 🐾 City of Edmonton Animal Rescue Fund
- 🐾 Humane Canada - Pet Food Bank
- 🐾 Partnerships/Associations
- 🐾 CIR Realty - All for One Program
- 🐾 Hills Pet Food - Food Shelter Love Feeding Program
- 🐾 University of Calgary Faculty of Veterinary Medicine Teaching Partner
- 🐾 Olds College - RVT and TA Practicum Placement Partnership
- 🐾 City of Calgary - Adoption Partner & By-Law Officer Training Partner
- 🐾 Founding Member of Animal Welfare Coalition of Alberta
- 🐾 Member of Humane Canada
- 🐾 Member of Companion Animal Disaster Response Committee with the Province of Alberta
- 🐾 Canadian Animal Task Force Partner
- 🐾 Canadian Animal Blood Bank Partner
- 🐾 Multitude of First Nation Community Health Services & Animal By-Law Service Departments



 **Charity Intelligence Canada**

Named Top 100 Charities
by Charity Intelligence

2023 *and* Beyond Strategic Plan:

In early 2023, our teams met for a multi-day strategic planning session and outlined our strategic priorities and upcoming initiatives to guide our efforts for the next 5-10 years. Our primary focus will be on fostering partnerships and collaborations, diversifying revenue to meet expanding needs, as well as developing a plan for future facilities to cater to the growing needs of animals in our community. By investing in these key areas, we aim to advance our mission and make a greater impact by saving more lives.

To achieve our goals, we will place a strong emphasis on establishing strategic alliances and partnerships across all sectors. Through these collaborations, we can share resources, knowledge, and expertise to address the complex challenges faced by animals today. By working together, we can maximize our collective impact and create sustainable solutions to the current challenges faced by the animal welfare industry.

We recognize the importance of upgrading our facilities to ensure they meet the evolving needs of the animals under our care. By investing in facilities, which we hope will include a purpose built building, we can provide enhanced living conditions, medical care, and rehabilitation services for the animals we serve. This commitment to excellence will enable us to offer the highest standard of care, improved working facilities for staff and volunteers, and ultimately improving the well-being and outcomes for the animals entrusted to us for decades to come.

By focusing on partnerships, diversification and facilities, we are confident that we can fulfill our mission more effectively, save even more lives and serve our community. Our dedication to continuous improvement and innovation will allow us to address the challenges of today and build a better future for animals.

Together with our supporters and the wider community, we can create lasting change and bring about a positive and meaningful impact for both animals and humans alike.

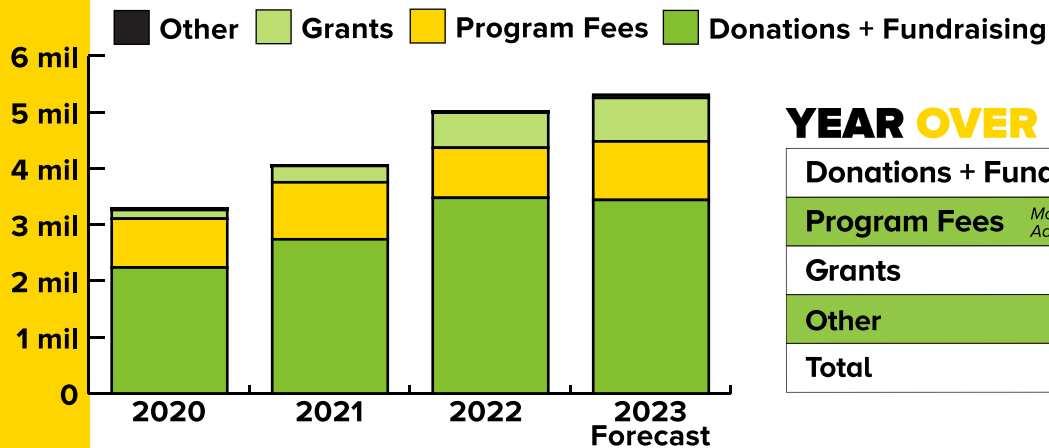
In line with our dedication to our long-term strategy, we have formulated specific business priorities for the near term. These priorities will serve as focal points as we progress towards achieving our strategic objectives. The business priorities include:

ENHANCE + EXPAND PROGRAMMING: Our primary focus is to continue expanding and developing our programs aimed at improving the quality of life and care provided to animals, staff, and volunteers. We strive to implement innovative approaches that positively impact the well-being of all involved.

STRENGTHEN VETERINARY CAPACITY: We are dedicated to bolstering and expanding our veterinary capacity in order to serve a greater number of animals and guardians of pets through our assistance programs. By investing in veterinary services, we aim to provide comprehensive care and support to a larger community of pets and animals in need.

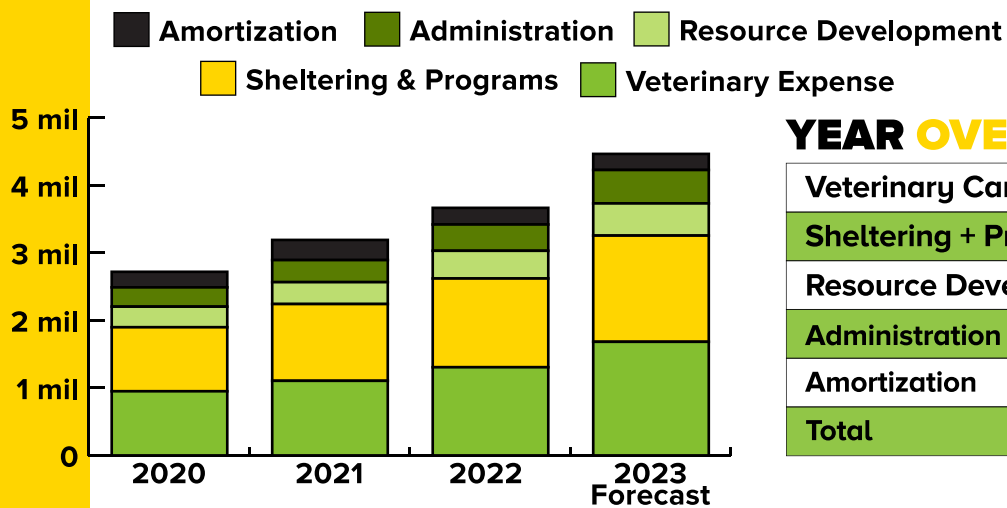
IMPROVE STAKEHOLDER COMMUNICATION: We recognize the importance of effective communication with our stakeholders. Our priority is to enhance our outreach efforts and engage with our supporters, partners, and the public in a meaningful way. By doing so, we aim to raise our organizational profile and ensure long-term financial sustainability.

Financial Highlights



Annual Revenue

YEAR OVER YEAR	2020	2021	2022	2023 Forecast
Donations + Fundraising	\$2,238,894	\$2,740,153	\$3,478,200	\$3,440,000
Program Fees <small>Mostly Adoption Fees</small>	\$876,823	\$1,013,154	\$890,113	\$1,040,000
Grants	\$153,748	\$291,105	\$623,160	\$773,500
Other	\$19,415	\$10,282	\$21,658	\$56,500
Total	\$3,279,880	\$4,054,694	\$5,013,131	\$5,310,000



Annual Expense

YEAR OVER YEAR	2020	2021	2022	2023 Forecast
Veterinary Care	\$1,140,587	\$1,326,483	\$1,567,741	\$2,020,000
Sheltering + Programs	\$1,137,919	\$1,364,741	\$1,577,569	\$1,888,000
Resource Development	\$366,090	\$388,865	\$492,430	\$572,000
Administration	\$343,202	\$392,189	\$467,769	\$594,000
Amortization	\$276,466	\$358,640	\$295,412	\$286,000
Total	\$3,264,264	\$3,830,918	\$4,400,921	\$5,360,000

Annual Revenue vs. Expense

YEAR VS.	2020	2021	2022	2023 Forecast
Revenue	\$3,279,880	\$4,054,694	\$5,013,131	\$5,310,000
Expenses	\$3,264,264	\$3,830,918	\$4,400,921	\$5,360,000

INDEPENDENT AUDITOR'S REPORT

To the Members of Alberta Animal Rescue Crew Society

Qualified Opinion

We have audited the financial statements of Alberta Animal Rescue Crew Society (the company), which comprise the statement of financial position as at December 31, 2022, and the statements of revenues and expenditures, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the company as at December 31, 2022, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Qualified Opinion

In common with many not-for-profit organizations, the company derives revenue from fundraising activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the company. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of revenues over expenses, and cash flows from operations for the year ended December 31, 2022, current assets and net assets as at December 31, 2022.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the company in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the company's financial reporting process.

(continues)



Independent Auditor's Report to the Members of Alberta Animal Rescue Crew Society (continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

ALBERTA ANIMAL RESCUE CREW SOCIETY
Statement of Financial Position
December 31, 2022

	2022	2021
ASSETS		
Current		
Cash	\$ 1,552,259	\$ 906,359
Restricted cash (Note 5)	1,186,132	1,370,554
Term deposits (Note 6)	50,000	50,000
Accounts receivable	67,852	49,072
Prepaid expenses	57,920	33,026
	2,914,163	2,409,011
Capital assets (Note 7)	554,080	767,546
	\$ 3,468,243	\$ 3,176,557
LIABILITIES		
Current		
Accounts payable	\$ 53,401	\$ 61,982
Employee deductions payable	20,657	32,656
Deferred contributions related to capital assets (Note 8)	92,941	148,567
Deferred contributions related to operations (Note 8)	427,132	666,554
Current portion of obligations under capital lease (Note 9)	-	3,579
	594,131	913,338
Obligations under capital lease (Note 9)	-	1,317
	594,131	914,655
NET ASSETS		
Unrestricted	1,561,032	790,356
Invested in capital assets	554,080	767,546
Restricted (note 5)	759,000	704,000
	2,874,112	2,261,902
	\$ 3,468,243	\$ 3,176,557

ALBERTA ANIMAL RESCUE CREW SOCIETY
Statement of Revenues and Expenditures
Year Ended December 31, 2022

	2022	2021
Revenues		
Donations and fundraising (Schedule 3)	\$ 3,478,200	\$ 2,740,153
Program revenue	890,113	1,013,154
Grant revenue	623,160	291,105
Interest and other revenue	21,658	10,282
	5,013,131	4,054,694
Expenses		
Shelter and program delivery (Schedule 1)	3,145,310	2,691,224
Donations and fundraising (Schedule 3)	492,430	388,865
General and administrative (Schedule 2)	467,769	392,189
Amortization	295,412	358,640
	4,400,921	3,830,918
Excess of revenues over expenses	\$ 612,210	\$ 223,776

ALBERTA ANIMAL RESCUE CREW SOCIETY
Statement of Changes in Net Assets
Year Ended December 31, 2022

	Unrestricted	Invested in capital assets	Restricted (Note 5)	2022	2021
Net assets - beginning of year	\$ 790,356	\$ 767,546	\$ 704,000	\$ 2,261,902	\$ 2,038,126
Excess of revenues over expenses	612,210	-	-	612,210	223,776
Amortization reallocation	295,412	(295,412)	-	-	-
Net purchase of capital assets	(81,946)	81,946	-	-	-
Transfer to restricted funds	(55,000)	-	55,000	-	-
Net assets - end of year	\$ 1,561,032	\$ 554,080	\$ 759,000	\$ 2,874,112	\$ 2,261,902



ALBERTA ANIMAL RESCUE CREW SOCIETY

Statement of Cash Flows

Year Ended December 31, 2022

	2022	2021
Operating activities		
Excess of revenues over expenses	\$ 612,210	\$ 223,776
Items not affecting cash:		
Amortization of capital assets	295,412	358,640
Loss (gain) on disposal of assets	495	(8,786)
	<u>908,117</u>	<u>573,630</u>
Changes in non-cash working capital:		
Restricted cash	184,422	(302,154)
Accounts payable	(8,580)	(43,703)
Employee deductions payable	(11,999)	(7,238)
Accounts receivable	(18,780)	30,386
Prepaid expenses	(24,895)	900
Deferred contributions related to capital assets	(55,626)	(13,723)
Deferred contributions related to operations	(239,422)	302,154
	<u>(174,880)</u>	<u>(33,378)</u>
Cash flow from operating activities	<u>733,237</u>	<u>540,252</u>
Investing activities		
Proceeds on disposal of capital assets	-	33,000
Purchase of capital assets	(82,441)	(238,206)
Cash flow used by investing activities	<u>(82,441)</u>	<u>(205,206)</u>
Financing activity		
Repayment of obligations under capital lease	(4,896)	(3,579)
Increase in cash flow	<u>645,900</u>	<u>331,467</u>
Cash - beginning of year	<u>906,359</u>	<u>574,892</u>
Cash - end of year	<u>\$ 1,552,259</u>	<u>\$ 906,359</u>



ALBERTA ANIMAL RESCUE CREW SOCIETY

Notes to Financial Statements

Year Ended December 31, 2022

1. PURPOSE OF THE COMPANY

Alberta Animal Rescue Crew Society (the "Society") is a not-for-profit organization incorporated provincially under the Societies Act of Alberta. As a registered charity the society is exempt from the payment of income tax under Section 149(1) of the Income Tax Act.

The Society has a mission to improve the lives of animals by rescuing and providing sanctuary to abandoned, surrendered, or abused animals, assisting communities to achieve healthy and respectful relationships with animals, and promoting responsible and compassionate guardianship, and advocating on behalf of all animals.

2. BASIS OF PRESENTATION

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO) consistently applied. The preparation of financial statements in conformity with ASNPO requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. While actual results could differ from such estimates, these financial statements have, in management's opinion, been properly prepared using careful judgement within reasonable limits of materiality and within the framework of the significant accounting policies summarized as follows:

3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Cash and cash equivalents

Cash includes cash and cash equivalents. Where applicable, cash equivalents are investments in treasury bills and are valued at cost plus accrued interest. The carrying amounts approximate fair value because they have maturities at the date of purchase of less than ninety days.

Property, plant and equipment

Property, plant and equipment is stated at cost or deemed cost less accumulated amortization and is amortized over its estimated useful life on a declining balance basis at the following rates and methods:

Other machinery and equipment	5 years	straight-line method
Leasehold improvements	5 years	straight-line method
Equipment	3 years	straight-line method
Furniture and fixtures	3 years	straight-line method
Motor vehicles	2 -3 years	straight-line method

Revenue recognition

Alberta Animal Rescue Crew Society follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Endowment contributions are recognized as direct increases in net assets.

Service fees are recognized when the services are rendered, the amount of the revenue can be reasonably estimated, and collection is reasonably assured.

(continues)

3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Contributed services

The operations of the Society depend on both the contribution of time by volunteers and donated materials from various sources.

Contributed materials are recorded at their fair market value at the time of donation. The fair value of donated services cannot be reasonably determined and are therefore not reflected in these financial statements.

Goods and Services Tax

Contributed materials and services are recoverable at 50% as a rebate. The unrecoverable portion is recorded as an expense with the rebate treated as a receivable. In addition, GST is collected and remitted net of Input Tax Credits on sales of merchandise as part of fundraising activities.

Foreign currency translation

Accounts in foreign currencies have been translated into Canadian dollars using the temporal method. Under this method, monetary assets and liabilities have been translated at the year end exchange rate. Non-monetary assets have been translated at the rate of exchange prevailing at the date of transaction. Revenues and expenses have been translated at the average rates of exchange during the year, except for amortization, which has been translated at the same rate as the related assets.

Foreign exchange gains and losses on monetary assets and liabilities are included in the determination of earnings.

Financial instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, where applicable, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

4. FINANCIAL INSTRUMENTS

The company is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the company's risk exposure and concentration as of December 31, 2022.

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The society is not materially exposed to credit risk.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The society is exposed to this risk mainly in respect of its receipt of funds from its donors.

(continues)

4. FINANCIAL INSTRUMENTS (continued)

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency rate risk, interest rate risk and other price risk.

a) Currency risk

Currency risk is the risk to the company's earnings that arise from fluctuations of foreign exchange rates and the degree of volatility of these rates. The Society is not materially exposed to foreign currency exchange risk as there are no material foreign currency transactions.

b) Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. The Society is not materially exposed to interest rate risk.

c) Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Society is not exposed to other price risk.

Fair value risk

The Society's carrying value of cash and cash equivalents, accounts receivable, and accounts payable approximate their fair value due to the immediate or short term maturity of these instruments. The Society is not materially exposed to fair value risk



ALBERTA ANIMAL RESCUE CREW SOCIETY

Notes to Financial Statements

Year Ended December 31, 2022

5. RESTRICTED CASH

Cash includes internally and externally restricted cash for specific purposes as follows:

	2022	2021
<u>Internally restricted cash</u>		
Purchase and/or replace capital asset	\$ 349,000	\$ 344,000
Operating costs in the event of a shortage of funds	410,000	360,000
	<u>759,000</u>	<u>704,000</u>
<u>Externally restricted cash</u>		
AGLC lottery and casino	374,659	531,364
Petsmart Charities	52,436	131,231
Other	37	3,959
	<u>427,132</u>	<u>666,554</u>
	<u>\$ 1,186,132</u>	<u>\$ 1,370,554</u>

Externally restricted cash is received from various fundraising efforts and is recorded as deferred contributions (Note 8) until the restricted expense is incurred.

AGLC (Alberta Gaming and Liquor Commission) cash is received from lotteries and casinos hosted by the Society and is restricted to certain operating expenses set out by AGLC.

Petsmart Charities restricted cash is received as grants for the specific purpose of transportation and support activities related to preparing animals for adoption.

6. TERM DEPOSIT

The term deposit is a 24 month, non redeemable guaranteed investment certificate bearing interest at 0.93% per annum, maturing August 26, 2022.

7. PROPERTY, PLANT AND EQUIPMENT

	Cost	Accumulated amortization	2022 Net book value	2021 Net book value
Leasehold improvements	\$ 886,343	\$ 559,478	\$ 326,865	\$ 422,522
Equipment	566,046	452,827	113,219	177,397
Other machinery and equipment	325,073	259,830	65,243	83,038
Motor vehicles	173,494	142,685	30,809	66,126
Furniture and fixtures	74,063	56,119	17,944	18,463
	<u>\$ 2,025,019</u>	<u>\$ 1,470,939</u>	<u>\$ 554,080</u>	<u>\$ 767,546</u>

ALBERTA ANIMAL RESCUE CREW SOCIETY

Notes to Financial Statements

Year Ended December 31, 2022

8. DEFERRED CONTRIBUTIONS

Deferred contributions consist of the following

	2022	2021
<u>Deferred contributions related to operations</u>		
Balance - beginning of the year	\$ 666,554	\$ 364,400
Additions	1,732,284	903,234
Utilizations	(1,971,706)	(601,080)
	<u>427,132</u>	<u>666,554</u>
<u>Deferred contributions related to capital assets</u>		
Balance - beginning of the year	148,567	162,290
Additions	-	51,371
Utilizations	(55,626)	(65,094)
	<u>92,941</u>	<u>148,567</u>
	<u>\$ 520,073</u>	<u>\$ 815,121</u>

9. OBLIGATIONS UNDER CAPITAL LEASE

	2022	2021
National Leasing capital lease repayable in non-interest bearing monthly instalments of \$298 and secured by related equipment. Amount fully paid during the year	\$ -	\$ 4,896
Amounts payable within one year	-	(3,579)
	<u>\$ -</u>	<u>\$ 1,317</u>

10. COMMITMENTS

The Society renewed an occupancy lease agreement with a base lease amount of \$10,490 per month, expiring February, 2027.

The Society has entered an occupancy lease agreement for its Edmonton location with a base lease amount of \$7,265 per month, expiring April, 2025.

The Society entered an agreement to purchase a minimum amount of \$5,459 per month of veterinary products and services from a single vendor, expiring March, 2023. As part of this agreement the Society received a piece of equipment valued at \$118,000 in the 2017 fiscal year.

11. GIFTS IN KIND

During the year, the Society recognized \$10,100 (2021: \$8,629) of donated materials that were recorded at fair market value as donation revenue and consumed in the shelter and program delivery expense.

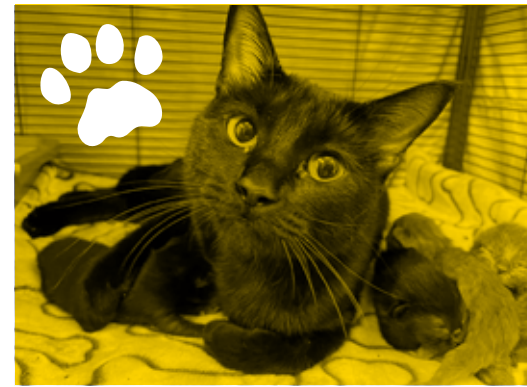
ALBERTA ANIMAL RESCUE CREW SOCIETY

Shelter and Program Delivery

(Schedule 1)

Year Ended December 31, 2022

	2022	2021
Expenses		
Direct animal and rescue outreach	\$ 1,567,741	\$ 1,326,483
Wages, salaries, and benefits	1,041,197	886,987
Shelter operations	533,460	475,951
Memberships	2,912	1,803
	\$ 3,145,310	\$ 2,691,224



ALBERTA ANIMAL RESCUE CREW SOCIETY

General and Administrative

(Schedule 2)

Year Ended December 31, 2022

	2022	2021
Expenses		
Wages, salaries, and benefits	\$ 319,304	\$ 287,516
Office and other administrative	50,541	37,609
Goods and service tax	39,994	37,281
Staff and volunteer development	29,247	10,429
Professional fees	23,805	14,871
Interest and bank charges	4,878	4,483
	\$ 467,769	\$ 392,189



ALBERTA ANIMAL RESCUE CREW SOCIETY

Donations and Fundraising

(Schedule 3)

Year Ended December 31, 2022

	2022	2021
Revenues		
Donations	\$ 2,391,693	\$ 2,077,433
AGLC and other fundraising	830,830	453,067
Merchandise	224,102	209,653
Events	31,575	-
	3,478,200	2,740,153
Expenses (recovery)		
Fundraising	341,313	265,272
Merchandise	131,965	123,593
Events	19,152	-
	492,430	388,865
Net donations and fundraising income	\$ 2,985,770	\$ 2,351,288



Over 5,000 lives were changed in 2022 because of the positive impact AARCS has had in our community.

We would like to express our sincere gratitude once again to all stakeholders for their continued support. If you have any questions at all, please reach out to us.



Deanna Thompson
Executive Director
deanna@aarcs.ca
PH: 403-869-4694

2022 Annual Report

Connect with us



**Safe
Haven**

5060 – 74 Avenue SE
Calgary, AB, T2C 3C9
403.250.7377 ·
info@aarcs.ca

**North
Haven**

8108 Coronet Rd NW
Edmonton, AB T6E 4P1
587.498.0813
northhaven@aarcs.ca



AARCS
ALBERTA ANIMAL
RESCUE CREW SOCIETY



**Registered Charity No.
80718 8479 RR0001**