# Potential Place Society of Calgary Financial Statements For the year ended March 31, 2023

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# Independent Auditor's Report

# To the Members of Potential Place Society of Calgary

#### Opinion

We have audited the financial statements of Potential Place Society of Calgary (the "Society"), which comprise the statement of financial position as at March 31, 2023, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Society as at March 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

## Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

# Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:



# Independent Auditor's Report (continued)

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
  that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
  effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
  disclosures, and whether the financial statements represent the underlying transactions and events in a
  manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants

Calgary, Alberta June 22, 2023

| Calgary    | Position     |
|------------|--------------|
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2023

March 31

| Current                            |                           |           |
|------------------------------------|---------------------------|-----------|
| Cash                               | \$ 24,746 \$              | 47,038    |
| Short term investments (Note 2)    | 514,189                   | 400,000   |
| Accounts receivable                | 556                       | 2,743     |
| Prepaid expenses                   | 39,259                    | 39,711    |
| Goods and services tax recoverable | 9,277                     | 10,028    |
| Restricted cash (Note 3)           | 33,056                    | 63,283    |
|                                    | 621,083                   | 562,803   |
| Property and equipment (Note 4)    | 1,409,878                 | 1,420,128 |
|                                    | \$ 2,030,961 \$ 1,982,931 | 1,982,931 |

# Liabilities and Net Assets

| Current Accounts payable and accrued liabilities                           | s | 119,726                   | S | 43,034    |
|--|---|---------------------------|---|-----------|
| Deferred contributions related to operations (Note 5)<br>Security deposits |   | 89,161<br>13,702          |   | 152,859   |
| Loan payable (Note 6)  |   | 29,000                    |   | 29,000    |
| Bank loan (Note 11) Current portion of lease inducement (Note 7)           |   | 40,000<br>15,160          | 1 | 15,160    |
|  |   | 306,749                   |   | 251,767   |
| Bank Ioan (Note 11)  |   | ż                         |   | 40,000    |
| Deferred lease inducement (Note 7)   |   | 11,372                    |   | 26,531    |
| Deferred contributions related to property and equipment (Note 8)          |   | 454,031                   |   | 453,647   |
|  |   | 772,152                   |   | 771,945   |
| Net assets   |   |                           |   |           |
| Invested in property and equipment   |   | 955,848                   |   | 968,973   |
| Internally restricted  |   | 6,000                     |   | 9,000     |
| Unrestricted   |   | 296,961                   | 1 | 236,013   |
|  |   | 1,258,809                 |   | 1,210,986 |
|  | S | \$ 2,030,961 \$ 1,982,931 | S | 1.982.931 |

Commitments (Note 9)

Approved on behalf of the board:

, Director

, Director

The accompanying notes are an integral part of these financial statements.

# Potential Place Society of Calgary Statement of Operations

| For the year ended March 31   |     | 2023               |    | 2022               |
|---|-----|--------------------|----|--------------------|
| Revenue   |     |                    |    |                    |
| Grants - Alberta Health Services                                    | \$  | 703,749            | \$ | 688,855            |
| Housing revenue   | •   | 301,055            | *  | 288,842            |
| Fundraising revenue   |     | 249,929            |    | 351,705            |
| Casino  |     | 38,797             |    | 19,657             |
| Recognition of deferred contributions related to property and       |     | ,                  |    | 17,007             |
| equipment (Note 8)  |     | 24,426             |    | 28,160             |
| Food services   |     | 19,798             |    | 18,083             |
| Donations   |     | 19,367             |    | 19,728             |
| Recognition of lease inducement                                     |     | 15,159             |    | 15,159             |
| Interest income   |     | 6,827              |    | 2,046              |
| Clubhouse members contribution                                      |     | 2,404              |    | 1,767              |
| Other income  |     | 961                |    | 2,525              |
|   | 102 | 1,382,472          |    | 1,436,527          |
| Evpones   |     |                    |    |                    |
| Expenses Salaries and related benefits                              |     | 910 214            |    | 972 002            |
| Rent and facility maintenance                                       |     | 819,214<br>177,837 |    | 872,093<br>196,833 |
| Office  |     | 92,161             |    | 119,144            |
|   |     |                    |    |                    |
| Repairs and maintenance   |     | 52,493             |    | 61,716             |
| Program costs Food services   |     | 49,659             |    | 25,565             |
|   |     | 37,938             |    | 51,120             |
| Amortization  |     | 36,290             |    | 40,722             |
| Utilities   |     | 29,527             |    | 29,313             |
| Accounting and legal  |     | 23,953             |    | 20,000             |
| Fundraising   |     | 5,962              |    | 472                |
| Subcontract   |     | 4,625              |    | 5,042              |
| Education program   |     | 4,286              |    | 2,968              |
| Supplies  |     | 247                |    | 1,217              |
| TE Employer program   |     |                    |    | 12,415             |
| Advertising and promotion   | -   | -                  |    | 324                |
|   |     | 1,334,192          |    | 1,438,944          |
| Excess (deficiency) of revenue over expenses before undernoted item |     | 48,280             |    | (2,417)            |
| Other expense   |     |                    |    |                    |
| Loss on disposal of property and equipment                          | -   | 457                |    |                    |
| Excess (deficiency) of revenue over expenses for the year           | \$  | 47,823             | \$ | (2,417)            |

# Potential Place Society of Calgary Statement of Changes in Net Assets

| For the year ended March 31 | For | the | vear | ended | March | 31 |
|-----------------------------|-----|-----|------|-------|-------|----|
|-----------------------------|-----|-----|------|-------|-------|----|

| ,   | pı |                     |    | property and Internally |                 |    | Total<br>2023 |    |           | Total<br>2022 |
|---|----|---------------------|----|-------------------------|-----------------|----|---------------|----|-----------|---------------|
| Balance, beginning of year  | \$ | 968,973             | \$ | 6,000                   | \$<br>236,013   | \$ | 1,210,986     | \$ | 1,213,403 |               |
| Excess (deficiency) of<br>revenue over expenses<br>for the year<br>Funds transfer |    | (11,864)<br>(1,261) |    |                         | 59,687<br>1,261 |    | 47,823<br>-   |    | (2,417)   |               |
| Balance, end of year  | \$ | 955,848             | \$ | 6,000                   | \$<br>296,961   | \$ | 1,258,809     | \$ | 1,210,986 |               |

# Potential Place Society of Calgary Statement of Cash Flows

| For the year ended March 31   |    | 2023                              | 2022                                    |
|---|----|-----------------------------------|---|
| Cash flows from (to) operating activities  Cash receipts from funders and donors  Cash paid to suppliers and employees  Interest received | \$ | 1,302,097<br>(1,220,456)<br>6,827 | \$<br>1,248,320<br>(1,442,578)<br>2,046 |
|   | _  | 88,468                            | (192,212)                               |
| Cash flows to investing activities Purchase of investments Additions to property and equipment Proceeds on disposal                       |    | (114,189)<br>(27,255)<br>457      | (400,000)<br>(4,779)                    |
|   |    | (140,987)                         | (404,779)                               |
| Decrease in cash during the year  |    | (52,519)                          | (596,991)                               |
| Cash, beginning of year   | _  | 110,321                           | 707,312                                 |
| Cash, end of year   | \$ | 57,802                            | \$<br>110,321                           |
| Cash consists of:<br>Cash<br>Restricted cash (Note 3)   | \$ | 24,746<br>33,056                  | \$<br>47,038<br>63,283                  |
|   | \$ | 57,802                            | \$<br>110,321                           |

# March 31, 2023

# Nature of operations

Potential Place Society of Calgary (the "Society") was formed in June of 1995 and commenced operations on April 8, 1996. The Society was incorporated under the Societies Act of Alberta and is a registered charity under Section 149(1) of the Income Tax Act and is therefore not subject to the payment of income tax.

The Society provides a safe, responsive environment to enable those with severe and chronic mental illness to regain self-esteem, life and vocational skills through direct involvement in the Society's programs.

#### 1. Summary of significant accounting policies

The Society follows accounting principles generally accepted in Canada in preparing its financial statements. The significant accounting policies used are as follows:

## Revenue recognition

The Society follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenditures are incurred. Unrestricted contributions are recognized as revenue when received or receivable when the amount to be received can be reasonably estimated and collection is reasonably assured. Restricted contributions for the purchase of property and equipment are deferred and recognized as income on the same basis that the related assets are amortized.

Restricted investment income is recognized as revenue in the year in which the related expenses are incurred. Unrestricted investment income is recognized as revenue when earned. Housing revenue is recognized on a monthly basis when services are performed. Food services revenue is recognized when services are provided. Revenue from fundraising events is recognized when the event occurs.

# Cash and cash equivalents

Cash includes cash on hand and in banks. Cash equivalents are investments in treasury bills and are valued at cost plus accrued interest. The carrying amounts approximate fair value because they have maturities at the date of purchase of less than ninety days. The Society currently holds no cash equivalents.

# March 31, 2023

# 1. Summary of significant accounting policies (continued)

## Property and equipment

Property and equipment are recorded at cost. The Society provides for amortization using the following methods at rates designed to amortize the cost of the property and equipment over their estimated useful lives. The annual amortization rates and methods are as follows:

| Asset              | Method            | Rate          |
|--------------------|-------------------|---------------|
| Vehicles           | Declining balance | 30%           |
| Furniture and      |                   |               |
| fixtures           | Declining balance | 20%           |
| Computer equipment | Declining balance | 30%           |
| Buildings          | Declining balance | 4%            |
| Leasehold          | -                 |               |
| improvements       | Straight-line     | term of lease |
| Equipment          | Declining balance | 20%           |

Property and equipment acquired during the year but not placed into use are not amortized until they are placed into use.

#### Goods and services tax

Goods and services tax is recoverable at 50% as a rebate, which has been recorded as a receivable. The unrecoverable portion is recognized as an expense.

# Contributed services

Contributions of materials and services are recognized in the financial statements at fair value at the date of contribution, but only when a fair value can be reasonably estimated and when the materials and services are used in the normal course of operations, and would otherwise have been purchased.

Volunteers contributed many hours per year to assist the Society in carrying out its services and programs. Due to the difficulty of determining their fair value, contributed services are not recognized in the financial statements.

# Financial instruments

The Society initially measures its financial assets and financial liabilities at fair value. It subsequently measures all of its financial assets and financial liabilities at amortized cost.

Financial assets are tested for impairment when changes in circumstances indicate the asset could be impaired. Transaction costs on the acquisition and sale of financial instruments are expensed for those items re-measured at fair value at each statement of financial position date and charged to the financial instrument for those measured at amortized cost.

#### Lease inducements

Lease inducements are deferred and amortized on a straightline basis over the term of the related lease.

# March 31, 2023

# 1. Summary of significant accounting policies (continued)

#### Measurement uncertainty

The preparation of financial statements in conformity with Canadian ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reported period. Actual results could differ from those estimates.

# 2. Short term investments

The Society's short term investments are comprised of the following:

| Description   | Maturity   | Maturity Interest                |    |                              | <br>2022                     |
|---|--|----------------------------------|----|------------------------------|------------------------------|
| 1-Year Cashable GIC<br>Non-redeemable GIC<br>Prime Linked GIC<br>Non-redeemable GIC | January 17, 2023<br>January 31, 2024<br>January 11, 2024<br>November 7, 2023 | 0.80%<br>5.20%<br>4.20%<br>5.00% | \$ | 50,000<br>364,189<br>100,000 | \$<br>400,000<br>-<br>-<br>- |
|   |  |                                  | \$ | 514,189                      | \$<br>400,000                |

# 3. Restricted cash

Included in the restricted cash balance is a separate account in which security deposits in the amount of \$10,583 (2022: \$9,728) held on behalf of tenants have been deposited. The Residential Tenancies Act of Alberta requires that security deposits received on behalf of residential tenants are to be kept separately in an interest-bearing trust account. Also included in the restricted cash balance is a Casino account with a balance of \$22,473 (2022: \$53,555) subject to the Alberta Gaming, Liquor and Cannabis Commission terms and conditions.

# 4. Property and equipment

|  | 10 |   |                             |   |    | 2023   |     | 2022   |
|--|----|---|-----------------------------|---|----|--|-----|--|
|  | la | Cost  | Accumulated<br>Amortization |   |    | Net  | Net |  |
| Land Buildings Equipment Vehicles Furniture and fixtures Leasehold improvements Computer equipment | \$ | 748,000<br>1,171,422<br>151,850<br>46,170<br>31,703<br>13,744<br>82,206 | \$                          | 583,702<br>107,681<br>43,296<br>28,022<br>1,374<br>71,142 | \$ | 748,000<br>587,720<br>44,169<br>2,874<br>3,681<br>12,370<br>11,064 | \$  | 748,000<br>612,209<br>22,807<br>4,381<br>4,601<br>12,484<br>15,646 |
|  | \$ | 2,245,095   | \$                          | 835,217   | \$ | 1,409,878  | \$  | 1,420,128  |

# March 31, 2023

# 5. Deferred contributions related to operations

Deferred contributions related to operations represent funding dollars restricted by agreement upon receipt.

|  | <br>Balance,<br>beginning<br>of year | Additions          | Utilization                 | •  | Balance,<br>end of year |
|--|--------------------------------------|--------------------|-----------------------------|----|-------------------------|
| Government funding<br>Non-government funding | \$<br>19,466<br>133,393              | \$<br>-<br>936,512 | \$<br>(19,466)<br>(980,744) | \$ | -<br>89,161             |
|  | \$<br>152,859                        | \$<br>936,512      | \$<br>(1,000,210)           | \$ | 89,161                  |

# 6. Loan payable

The loan payable is an unsecured, interest free loan from Canadian Mortgage and Housing Corporation. The loan is due on the maturity date, the earlier of the date the Society receives the first construction advance for the housing project or October 23, 2022. The repayment date was extended to June 30, 2023 during the year.

# 7. Deferred lease inducement

In 2019, the Society received six months of free rent of \$83,379 as an inducement to enter into a lease for office premises. The \$83,379 was recorded as a deferred lease inducement. The deferred lease inducement is being recognized as a reduction of rent expense over the term of the lease, which ends December 2024.

|  | -  | 2023               | 2022                     |
|--|----|--------------------|--------------------------|
| Deferred lease inducement<br>Current portion of lease inducement | \$ | 26,532<br>(15,160) | \$<br>41,691<br>(15,160) |
|  | \$ | 11,372             | \$<br>26,531             |

# March 31, 2023

# 8. Deferred contributions related to property and equipment

Deferred contributions related to property and equipment represent contributions restricted for the purchase of two apartment buildings, a roof replacement, a vehicle, and appliances. The contributions are being recognized as revenue on the same basis as the amortization of the acquired assets.

| 9                      |    | Beginning<br>balance | Additions    | Utilizations   | End | ing balance |
|------------------------|----|----------------------|--------------|----------------|-----|-------------|
| Buildings              | \$ | 428,247              | \$           | \$<br>(17,128) | \$  | 411,119     |
| Leasehold improvements |    | 119                  | -            | (119)          |     | -           |
| Vehicle                |    | 4,697                |              | (1,409)        |     | 3,288       |
| Appliances             |    | 3,635                | 7 <b>2</b> 3 | (734)          |     | 2,901       |
| Computer               |    | 14,487               | A            | (4,351)        |     | 10,136      |
| Equipment              |    | 1,607                | 24,810       | (512)          |     | 25,905      |
| Furniture              | -  | 855                  |              | (173)          |     | 682         |
|                        |    |                      |              |                |     |             |
|                        | Ş  | 453,647              | \$<br>24,810 | \$<br>(24,426) | \$  | 454,031     |

#### 9. Commitments

In 2019, the Society signed a five year lease agreement for its office premises commencing January 1, 2020. The Society took possession of the office space in July 2019 and was offered six months of free rent. Future minimum lease payment excluding operating costs, as at March 31, 2023 are as follows:

| 2024<br>2025 | \$<br>97,050<br>72,788 |
|--------------|------------------------|
|              | \$<br>169,838          |

The Society is currently in the process of negotiating a lease extension with the landlord.

## 10. Financial instruments

The Society's financial instruments consist of cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities, short term investments, and security deposits. All of these are reported at amortized cost.

Unless otherwise noted, it is management's opinion that the Society is not exposed to significant interest, currency or credit risks arising from these financial instruments. The carrying value of these financial instruments approximate their fair values, unless otherwise noted. The risk assessment has not changed from the prior year.

# March 31, 2023

## 11. Bank loan

The Society received a \$40,000 Canada Emergency Business Account loan from the Federal government in April 2020 and a subsequent loan expansion of \$20,000 under the same program in July 2021. Of the total \$60,000 loan, if \$40,000 is repaid on or before December 31, 2023 (extended from the original repayment deadline of December 31, 2022 in January 31, 2022), the remaining \$20,000 will be forgiven. The loan is non-interest bearing to December 31, 2023 and unsecured.

As was the case in 2021 and 2022, it is expected that the Society will have the financial capacity to repay all amounts required by the repayment deadline. The \$20,000 forgivable portion of the initial \$40,000 loan received in 2021 was recognized as revenue in 2021 and the forgivable amount is included in other government assistance in the statement of operations. There were no adjustments made to these amounts in 2023.

If the loan is not repaid by December 31, 2023, interest payments at 5.0% per annum are required until the full principal is due on December 31, 2025.

# 12. Subsequent events

The Society is part of the National Housing Strategy Co-Investment Fund and seeks to build an apartment complex with 90 units with its agency service on-site. Subsequent to the year end, the Society put a deposit down on a parcel of land in consideration of \$100,000 cash with a total purchase price of \$5,125,000. The purchase is expected to be completed by November 30, 2023 subject to funding and closing conditions. The Society intends to construct the apartment complex at an estimated cost of \$29,400,000 by the end of September 2025 on the acquired land. The Society is currently in discussion with CMHC and other funders, setting out the terms and conditions for funding to be provided and related commitments to support the project.

# 13. Comparative figures

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year. The changes do not affect prior year earnings.